

LOCAL GROWTH FUND PROGRAMME MANAGEMENT REPORTING BOOK

Version: 14th December 2015

This Programme Management Book provides a one page summary and RAG rating of each project in the 2014 Coast to Capital Local Growth Funded projects.

The following key is used for the RAG Ratings: For each project the key risks (up to 3) are highlighted in bold.

RAG Key	Green	Amber	Red
10. Inception and Set Up THIS IS A GATE AND MUST BE GREEN FOR THE PROJECT TO START	Delivery body identified; business case approved; scope is understood & under control; contract/grant agreement signed; project budget agreed; project schedule agreed	Potential delivery bodies identified but yet to be confirmed; business case in development; contract/grant agreement yet to be signed; scope to be clarified; budget contributions not finalised; schedule yet to be agreed	No delivery body identified; business case not approved; scope is uncertain or shifting; budget insufficient for deliverables; project cannot be delivered in the available time
11. Time	Delivering in line with agreed timeline; will deliver in full in current year; later years on track; project is will complete on or before target date	May not delivery in full in current year; project may not complete prior to completion date. Viable recovery plan in place.	Will not start in target year. Project will not complete on time. No viable recovery plan in place.
12. Spend	Spend in line with forecast drawdown. Project is forecast to spend 100% of LGF.	Spend not in line with forecast drawdown. Project may not spend 100% of LGF over whole lifetime. Viable recovery plan in place.	Project will spend less than 20% of forecast LGF in current year. Will not drawdown full LGF over whole lifetime. No viable recovery plan.
13. Impact	Project is on track to deliver the expected outputs, match funding and leverage	There is likely to be a reduction of up to 15% in outputs, match funding or leverage	It is highly likely that there will be more than a 50% reduction in planned outputs, match funding or leverage
14. Risk Management	Risks are understood and anticipated and viable mitigation plans are in place.	Risks are materialising which could present a significant challenge to the project and/or a risk analysis has not been completed. Mitigation not working. Revised mitigation in place.	Risk management plan missing or out of date. Unanticipated risks are materialising. No mitigation plans in place.

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	Coast to	Capital Loca	al Growth	Fund High	light Bonort						
Investment Category		te Research			iligili Kepori						
Project/Programme		is Digital -			ontro						
Name & Description		ital Catapult				rogion	ol Digital (Cotopulto			
Marile a Besonption											
		the nationa									
		on and rese	arch platfo	orm for SN	/lEs, large c	ompan	ies and the)			
	universi										
3. Spend Profile		15/16	16/17	17/18	18/19 1	19/20	20/21	Total			
	LGF:	365,000	105,000	30,000				500,000			
% of 15/16 total-0.5%											
% of total- 0.2%	City Dea	st .									
	Public	200,988	119,122	179,890				500,000			
	Private	200,900	113,122	173,030				300,000			
	inc. HEI										
	ESIF		245,000	255,000				500,000			
	Total	565,988	469,122	464,890				1,500,000			
4. Main Outputs (full	SQM: 46	M: 460sqm									
programme all years)	• 1	1,000 enterprises receiving non financial support									
, -		250 enterprises									
		35 enterprise supported to introduce new to the market products									
	• 6	35 Number of e	enterprises s	supported to	introduce new	to the fi	rm products				
5. Lead Delivery Body	Digital C	atapult Cent	tre Brighto	n- Wired S	Sussex, BHO	CC and	UoB				
& partners	-	ersities of Ch	_								
		ater Brighton		ussex and	Surrey						
		•	City Dear								
	• Ame	Amex									
6. Lead C2C Project	Paul Cas	stle									
Manager and sponsor	Enterpris	e Committee	- Steve All	en							
Committee				• • • • • • • • • • • • • • • • • • • •							
7. Start Date & Key	O1: Digit	al Catapult B	riahtan lau	nched on 1	2th March 20	715					
Milestones Current Year	Q1, Digit	ai Catapuit B	ngnion iau	nched on i	ZIII Walcii Zi	J13					
Wilestones Current Teal											
8. End Date	2017/18										
Current Status and any	Δwaiting	a decision or	n rent and i	rates for Ne	w England F	louse II	nit nevt doo	r to Wired			
Corrective Action		MOU nearly									
required		with SMEs u									
roquirod		rt enhanced o			vo ramaning bit	a 101 E C	ii iido booi	roubinitiou			
Status	RAG*	Comments	oatap ait ao	a.v.cy.							
10. Inception and Set Up	A		reements fo	or Catanult	nearly finalis	ed This	s agreemen	t is hetween			
To: mospilon and set op		0 0		•	to Capital, B		•				
					for the differ						
		will still man			i ioi uiio aiiioi	One Olor	nomo. wmo	a Gaddox			
11. Time	Α			•	duced delay	Delay	s in securir	na second			
TI. TIME		unit at New			aucea aciay	. Delay.	s III Securii	ig second			
12. Spend	G	Modest targ			<u> </u>						
13. Impact	G				to fully expl	oit the id	obs created	· Bid			
		submitted		,go.ac		Je	5. 54.54	~			
14. Risk Management	А	State Aid- La	awvers cur	rently looki	ina into						
						145 0	200062700	1.5			
Completed By	H Sheph	eid	Dat	e		4th D6	ecember 20	10			

	Coast to C	apital Local	Growth Fund	Hiahliaht F	Report					
1. Investment		Research and		<u> </u>						
Category										
2. Project/Programme	Advanced E	ngineering	Centre – Uo	and Ricar	do					
Name &	Creation of a	a new facility	at Moulscome	which will t	rain engir					
Description			also carry out							
	which is phy	sically linked	to re-modelle	d & refurbis	hed existi	ng building	l			
2 Chand Drofile		5/16 16/1	7 17/18	18/19	19/20	20/21	Total			
3. Spend Profile			0,000	10/19	19/20	20/21	7,000,000			
% of 15/16 total- 11%	Public 2	2,818,000 2,18	2,000				5,000,000			
% of total- 3%		,888,000 3,66	1,000 261,00	00			5,810,000			
	inc. HEI ESIF									
		,206,000 8,34	3,000 261,0	0			17,810,000			
4. Main Outputs (full	Jobs:50									
programme all	Homes: SQM: 3,600									
years)	Other:									
			assisted to coo			tities/institut	tions			
			supported to in				i			
			supported to in		o the firm	products				
			nts – inc. wom	en into STEM						
5. Lead Delivery	University of	University of Brighton – Prof Andrew Lloyd								
Body	 Ricardo 									
& partners										
6. Lead C2C Project	Hayley Sher	Hayley Shepherd								
Manager and	Enterprise c	ommittee- St	eve Allen							
sponsor Committee										
7. Start Date & Key	Q1									
Milestones Current Year										
	04.46/47									
8. End Date	Q4 16/17									
9. Current Status and			terprise comm							
any Corrective	confirmed. If	ne project is in	Stage 4 desigr 16 th Septembe	, planning ap	plication w	as approve	d by BHCC			
Action required	a full tenderin	n process and	the UoB antici	nate that earl	v onsite w	orks will bed	nin in			
			uction program							
			of January/Feb							
			if the AEC are n							
	to C2C and A		a wider Capita	i programme	III WIIICII IL	can be app	nied Subject			
Status	RAG*	Comments								
10. Inception and Set	G		e approved. Fu	inding agreer	nent signe	d.				
Up										
11. Time	G		struction prog		· •					
12. Spend	А	Delays to pro flexibilities	ject start may i	mpact 15/16	spend but	could use fu	unding			
13. Impact	G		itself meet mo	st of the targe	t. Mavhe a	slight redu	ction in			
10. Impaot		footprint.								
14. Risk Management	G	Planning now	approved							
Completed By	H Shepherd		Date		04 th De	ecember 20)15			

С	oast to C	apital Loca	l Growth F	und Hiahli	aht Rep	ort					
Investment Category		and Employ			3p						
2. Project/Programme	Brighto	n Circus St	reet Innov	ation Grow	th Cent	re & Re	genera	tion			
Name & Description		-private part									
		The former r	•								
		and 'innova									
		and resear									
		or South Eas									
	restaura	ints or shop	s around a	new public :							
3. Spend Profile		15/16	16/17	17/18	18/19	19/20	20/21	Total			
	LGF Public	2,700,000 157,890	2,292,015	947,430				2,700,000 3,397,335			
% of 15/16 total- 3.6%	Private	13,199,889	63,961,866	20,484,329	962,574			98,608,658			
% of total- 1.1%	inc.	.,,	, ,	., . ,	,-						
	HEI										
	ESIF Total	16,057,779	66,253,881	21,431,759	962,574			104,705,993			
4. Main Outputs (full	Jobs: 23		00,200,001	21,101,700	002,071			101,700,000			
programme all years)	Homes:										
, ,	SQM: 3	,046									
	Other:										
		 450 student accommodation bed spaces 									
		7 1 = 10 1 at 7 10 at 2 at 11									
								ance Space"			
		The transfer of the transfer o									
		New public realm to include a public square and landscaped courtyards									
5. Lead Delivery Body &	BHCC-	BHCC- Alan Buck									
partners	 Catl 	nedral									
	• UoE	3									
6. Lead C2C Project	Paul Ca	stle									
Manager and sponsor		cture Comn	nittoo- Mart	in Haffar							
Committee	minasiro	icture commi	iittoc- mart								
7. Start Date & Key	Q2 15/1	6									
Milestones Current Year	QZ 10/1	O									
	47/40										
8. End Date	17/18										
9. Current Status and		approved on				d.					
any Corrective Action		Case appro									
required		106 is immine									
		ing and Cath with the conti		endered to th	e contrac	ung mar	ket. Neg	oliations are			
		engineering e		ing undertak	en to red	uce cons	struction	costs.			
	Demolition	on started on	the 21st Sep	tember. Asbe	estos rem	oval is ta	aking pla	ce.			
0		quested to brin		% of LGF into	15/16. Thi	s was ag	reed by th	e Board.			
Status	RAG*	Comments			th lan Cu	n alina a a a		t in duaft			
10. Inception and Set Up	A			approved 26				ın uran			
11. Time	Α			ement has n re in 15/16 bi				Iraw dawa			
12. Spend	Α	funding	•			•					
13. Impact	G	Mixed use s Cathedral	cheme will a	leliver a mix o	of outputs	. High le	verage f	rom UoB and			
14. Risk Management	G	Planning wa	s the big rist	k – now achie	eved. Sta	te aid ad	lvice now	received.			
Completed By	H Shepl	nerd	Date			04th D	ecembe	er 2015			

Coast to Capital Local Growth Fund Highlight Report Accelerate Research and Innovation Project/Programme Name & Description Preston Barracks Central Research Laboratory An innovation hub in the centre of a mixed use site which will also deliver homes and employment space. One of three CRLs being developed by									
Name & Description An innovation hub in the centre of a mixed use site which will also deliver									
Name & Description An innovation hub in the centre of a mixed use site which will also deliver									
All initiovation ridb in the centre of a finized use site which will also deliver									
Cathedral.									
3. Spend Profile 15/16 16/17 17/18 18/19 19/20 20/21 Total									
	0,000								
% of 15/16 total-2.4% Private 330,989 463,886 2,410,164 2,282,206 5,48	7,245								
% of total- 3.2% inc. HEI	, -								
ESIF	7 245								
4. Main Outputs (full Jobs:854 (over a 10 year period)	,240								
programme all years) SQM:4645									
Other:									
99 businesses supported									
Follow on investment at site SOM of high an afficient protection protection and the control of the contro									
SQM of high specification prototyping labs/ workshops									
5. Lead Delivery Body & BHCC- Mark Jago	_								
partners • Cathedral									
• UoB									
6. Lead C2C Project Paul Castle	Paul Castle								
Manager and sponsor Committee Committee Martin Heffer	Infrastructure Committee- Martin Heffer								
7. Start Date & Key Milestones Current Year Q1 15/16									
8. End Date 18/19									
9. Current Status and Business case approved by Infrastructure committee 26 th January. Cathedral will	be								
any Corrective Action preparing the site in early 15/16 at risk. Full start on site in April 17. Cathedral have commenced the planning stage of the project and are developing	the								
required Cathedral have commenced the planning stage of the project and are developing master plan for the site and the design of the CRL building.	uic								
The pilot project will be underway early in the new year. This will see the first 5-10 businesses moving into the temporary workspaces provided on the site and wider									
engagement with the start-up business community in the city.									
Planning app expected in 16/17. State aid advice now received and being considered.									
State aid advice now received and being considered.									
RAG* Comments									
10. Inception and Set Up A Business case approved 26th Jan. Funding agreement now in draft.									
11. Time A Planning permission in 16/17 but Cathedral working at risk in site preparation. Delays in signing agreement have delayed project									
12. Spend G Cathedral working at risk									
13. Impact G Strategic site with high impact. Leverage committed from BHCC, Cathed	dral								
and UoB.									
14. Risk Management A Dependent on Planning approval. State Aid advice being considered	ed								
Completed By H Shepherd Date 04 th December 2015									

Coa	st to Car	ital Local	Growth Fu	ınd High	nlight Rei	oort					
Investment Category		ng Busines									
Project/Programme Name & Description	Part one demolitio Centre a (3,569sq disposal	Skills Capital – City College Brighton and Hove Part one is the redevelopment of the City College East campus will see the demolition of existing buildings and provision of new 3,000sqm Construction Trades Centre and front entrance and the full refurbishment of retained existing buildings (3,569sqm). This is what the £9m of LGF relates. Part two of the project is the disposal of Existing buildings and provision of 11,800sqm new College on the existing car park at Pelham campus. Part two forms the colleges match funding.									
3. Spend Profile	Junearing	15/16	16/17	17/18	18/19	19/20	20/21	Total			
% of 15/16 total-12.8% % of total- 3.8%	LGF Public	2,000,000	7,000,000					9,000,000			
	Private							+			
	inc. HEI										
	ESIF Total	2,000,000	7,000,000					9,000,000			
4. Main Outputs (full	Other:			•	•		•	, , , , , , , ,			
programme all years)	• 2 • 1 • 3 • £										
5. Lead Delivery Body & partners		City College Brighton- Alex Wakefield SFA									
Lead C2C Project Manager and sponsor Committee		Heather Binning Skills Capital- Clive Behagg									
7. Start Date & Key Milestones Current Year	Q2 15/16	3									
8. End Date	17/18										
Current Status and any Corrective Action required		ege lease iss oject manag on board.									
	Funding	agreement n	ow signed.								
	with the s	ege received signing of the d and the Co	e funding ag	reement	so have re	-profiled.	Second re				
	be comp	on and enabl lete in Janua /March 16 a	ry. The con	struction	of the Trac	des Centre					
Status	RAG*	Comments									
10. Inception and Set Up	G	Funding ag									
11. Time	Α	College Pla it doesn't s		blished- I	late start,	careful m	onitoring	to ensure			
12. Spend	G	Re-profiled									
13. Impact	G	High propo									
14. Risk Management	A	CCB - three		t comple	tion board						
Completed By	H Sheph	erd	Date			04" D	ecember 2	2015			

Coas	t to Capital L	ocal G	rowth	n Fund High	light Rep	ort			
Investment Category	Enhancing I								
Project/Programme Name & Description	Student ar programm	nd com e inclu usiness	mero des l Hub	d-City Collected facilities Higher Educe Commerce Control Cont	s improve cation stu	ement p ident le	orogrami arning co	entre,	
3. Spend Profile	1	5/16	16/17		18/19	19/20	20/21	Total	
% of 15/16 total-0.6% % of total- 0.1%	Public Private inc. HEI ESIF	250,000						250,000	
4. Main Outputs (full programme all years)	Total £250,000 250,000 Jobs:0; Homes:0; SQM:0 Other: Refurbished training/learning facilities-620m2 Reduction of Estate in E-mandate Condition Category C&D-4% No. of learners benefiting form improved LDD facilities- 190								
Lead Delivery Body & partners	City College, Brighton and Hove- Monica Box • SFA								
6. Lead C2C Project Manager and sponsor Committee	Heather Binn Skills Capital	-	ehagg)					
7. Start Date & Key Milestones Current Year	Q1 2015								
8. End Date	Q4 15/16								
9. Current Status and any Corrective Action required	Work on the be in full use the other ele works as par	higher ed after the ments of t of this p	ducation of the project	y Skills Capita on student lea ber half term. roject. Deed o t is with the A	arning centr Detailed pl of variation	e is nearl anning is request to	y complete being dev	e and will eloped on	
Status	RAG*	Comme							
10. Inception and Set Up	G	Funding and Bo		eement signed	d. Business	case app	proved by S	Skills Panel	
11. Time	G	On trac	k						
12. Spend	G	On trac	k						
13. Impact	G								
14. Risk Management	G								
Completed By	H Shepherd			Date		05 th D	ecember 2	2015	

Coas	t to Capital Loca	I Growt	h Fund High	light Re	oort					
Investment Category	Enhancing Busi	ness an	d Skills							
Project/Programme Name & Description	Learning Facili West Durringtor			ook Coll	ege					
3. Spend Profile	15/16 LGF £200,0	16/1	7 17/18	18/19	19/20	20/21	Total £200,000			
% of 15/16 total-0.4% % of total- 0.08%	Public £87,7 Private inc. HEI ESIF Total £287,7						£87,715			
Main Outputs (full programme all years)	Other:									
Lead Delivery Body & partners	Northbrook College- Jon Rollings SFA									
6. Lead C2C Project Manager and sponsor Committee	Heather Binning Skills Capital- Cliv	ve Behag	ag							
7. Start Date & Key Milestones Current Year	Q2 2015									
8. End Date	Q4 15/16									
Current Status and any Corrective Action required	Business case ap Deed of variation replacing and imp	request	with the Accou	ıntable Bo	dy to inclu	de the cos	sts for			
Status	RAG*	Comme	ents							
10. Inception and Set Up	G	Panel a	g agreement si nd Board	igned. Bus	iness case	e approved	d by Skills			
11. Time	G	On trac	k							
12. Spend	G	On trac	k							
13. Impact	G									
14. Risk Management	G									
Completed By	H Shepherd		Date		04 th Dece	ember 201	5			

Coas	st to Capita	al Local G	irow	th Fu	nd High	light Rep	oort		
Investment Category	Enhancin	g Busines	s an	d Skill	s				
Project/Programme Name & Description	Improvir	oloyment promoti	ng e and	experi d ecor	ence, te nomic g	eaching rowth a	quality a	requiren	nents,
3. Spend Profile		15/16	16/	17	17/18	18/19	19/20	20/21	Total
% of 15/16 total-0.4% % of total- 0.08%	Public Private inc. HEI	£200,000 £60,000							£200,000 £60,000
	ESIF								
	Total	£260,000							£260,000
Main Outputs (full programme all years)	Other: • Re • Re	 Refurbished training/learning facilities-796m2 Reduction of Estate in E-mandate Condition Category C&D-2% 							
5. Lead Delivery Body & partners	Plumpton • SFA	Plumpton College- Des Lambert SFA							
6. Lead C2C Project Manager and sponsor Committee	Heather Bi Skills Capi	inning tal- Clive B	Sehaç	99					
7. Start Date & Key Milestones Current Year	Q2 2015								
8. End Date	Q4 15/16								
Current Status and any Corrective Action required	Business of The interaction	case appro ctive whitel						Capital Bo	ard.
Status	RA	G*	Con	nments	3				
10. Inception and Set Up	G				greement el and Bo		Business ca	ase approv	ed by
11. Time	G	i		track					
12. Spend	G	i	Spe	end de	layed bu	t will rem	ain in yea	r.	
13. Impact	G								
14. Risk Management	G	i							
Completed By	H Shephei	rd		Date			04 th Dece	ember 201	5

	st to Capit				nlight Rep	ort			
1. Investment Category	Enhancin	g Busines	s and Skil	ls					
Project/Programme Name & Description					owns Colg security		buildings	s and	
3. Spend Profile		15/16	16/17	17/18	18/19	19/20	20/21	Total	
	LGF	£100,000						£100,000	
% of 15/16 total-0.2%									
% of total- 0.04%	Public	£20,000	£80,000					£100,000	
	Private inc. HEI								
	ESIF								
	Total	£120,000	£80,000					£200,000	
4. Main Outputs (full	Jobs:0; Homes:0; SQM:0 Other:								
programme all years)	Refurbished training/learning facilities-1561m2								
					ondition Cate	gory C&D-	0.5%		
5. Lead Delivery Body &	Sussex D	Sussex Downs College- Paul Standen							
partners	• SFA	_							
6. Lead C2C Project	Heather Binning								
Manager and sponsor	Skills Capi	tal- Clive B	ehagg						
Committee									
7. Start Date & Key	Q2 15/16								
Milestones Current Year									
8. End Date	Q2 16/17								
9. Current Status and	Business of	case approv	ved by Skil	ls Capital	Panel and	Coast to C	Capital Boa	ard.	
any Corrective Action required	Project is p	orogressing	ı well						
Status	RAG ¹	* Co	mments						
10. Inception and Set Up	G		inding agre anel and Bo		gned. Busir	ness case	approved l	by Skills	
11. Time	G	Oı	n track						
12. Spend	G	Oi	n track						
13. Impact	G								
14. Risk Management	G				1				
Completed By	H Shepher	rd	Date			04 th Dece	ember 201	5	

Coa	ast to Capital Loc	cal Grow	th Fund Hial	hliaht Rer	ort					
Investment Category	Enhancing Busi									
Project/Programme Name & Description	Learning Facili Upgrade of colle upgrade of colle	ege lifts to	improve disa		ess, renew	al of flat r	oofing and			
3. Spend Profile	15/16	16/1	7 17/18	18/19	19/20	20/21	Total			
	LGF £99,	960					£99,960			
% of 15/16 total-0.2%										
% of total- 0.04%	Public £15,0	000					£15,000			
	Private inc. HEI									
	ESIF									
	Total £114 ,						£114,960			
4. Main Outputs (full	Jobs:0; Homes:0 Other:	; SQM:0								
programme all years)										
	No of learners benefitting from improved LDD facilities-1700									
5. Lead Delivery Body &	Worthing College	Worthing College- Peter Corrigan								
partners	SFA									
6. Lead C2C Project	Heather Binning									
Manager and sponsor	Skills Capital- Cliv	e Behago	1							
Committee	'	00	,							
7. Start Date & Key Milestones Current Year	Q2 15/16									
8. End Date	Q2 16/17									
9. Current Status and	Business case ap	proved by	Skills Capital	Panel and	Coast to Ca	apital Board	d.			
any Corrective Action required	The contract for re work began on 13 The College is in anticipate comple	October the proces	2015. This works of applying f	k will be un or a deed o	ndertaken o of variation	luring the a as they do	utumn term.			
	The letting of contadministrative rea a nil return as the	sons outs	ide of the proje	ect and ther	efore the c	ollege have	e submitted			
Status	RAG*	Comme	nts							
10. Inception and Set Up	G	Funding and Boa	agreement sig	gned. Busin	ess case a	pproved by	/ Skills Panel			
11. Time	G	<u> </u>	to project times	scales but s	till due to c	omplete by	March			
12. Spend	G	Delays i	o spend but st	ill by 15/16						
13. Impact	G									
14. Risk Management	G									
Completed By	H Shepherd		Date		04 th Dece	ember 2015	,			

Coast to Capital Local Growth Fund Highlight Report									
Investment Category	Flood De	•							
g ;									
2. Project/Programme	Newhay	en Flood	Defences						
Name & Description				es along the	R Ouse t	to allow	new deve	elopments	
	of housi	ng and emp	oloyment la	and on both	sides of t	he river	and harb	our.	
3. Spend Profile		15/16	16/17	17/18	18/19	19/20	20/21	Total	
	LGF (C2C)	300,000	1,100,000	100,000				1,500,000	
% of 15/16 total-1.7%	LGF	400,000	700,000	400,000				1,500,000	
% of total- 0.6%	SELEP								
	Public (EA)	404,000		10,160,000				10,564,000	
	Private			250,000				250,000	
	inc. HEI ESIF								
	Total	1,104,000	1,800,000	10,910,000				13,814,000	
4. Main Outputs (full	Jobs: 1,4		1,000,000	, ,					
programme all years)	Homes:								
	SQM: 98	3,241							
	Other:								
		per properties mercial infras							
		al infrastructu		olou					
5. Lead Delivery Body	Environr	Environment Agency							
		ter Brighton	Economic	Board					
		es DC							
	ESCNew	haven TC							
		ork Rail							
		haven Port a	and Propert	У					
6. Lead C2C Project	Paul Cas	tle							
Manager and sponsor		ture commit	tee- Martin	Heffer					
Committee	iiiiiadiiad	itaro commi	itoo martiiri	1101101					
7. Start Date & Key	Q1								
Milestones Current Year	Qı								
8. End Date	18/19								
9. Current Status and				ave taken pla					
any Corrective Action				omitted to Pro Planning Ap				ber and was	
required				ities imminen		as been	ilialisca a	na wiii be	
	The tend	er nack was	issued on	I3 Nov to the	WEMLot	4 supplie	ers for the	e detailed	
				f work. EA he					
				osals are ex	pected bad	ck in Jan	uary and t	he EA hope	
Ctatus		a contract in		16					
Status 10. Inception and Set Up	RAG*	Comments		ject governa	nce alread	ly establi	shed Ann	roved 26 th	
10. Inception and Set Up	A			n for the fo					
		and WSCC	. Schedule:	s for agreeme	ents have l	been dra			
11. Time	Α			vill lead to a	later star	t			
12. Spend	G	spend und					,		
13. Impact	G			ission to ass			act		
14. Risk Management	A			ired- submiss	sion immin				
Completed By	H Sheph	nerd	Dat	e		4 ^{tn} De	cember 2	2015	

Co	oast to Ca	pital Loc	al Growth	r Fund High	light Repo	rt			
Investment Category	16/17 Inc				9				
Project/Programme Name & Description	This schem employmer via a narrov require LGI	Newhaven Port Access Road This scheme has been proposed since 1996 and is crucial to the unblocking of strategic employment and housing sites on the east side of the harbour. Access to the sites at present is via a narrow residential street. There are significant technical and engineering problems which require LGF investment to make them viable. Port Access road will allow a new deep water berth to be constructed and for a re-modelling of the port.							
Spend Profile	Dertif to be	15/16	16/17	17/18	18/19	19/20	20/21	Total	
3. Spena Fronie	LGF/DfT	13/10	10/17	10,000,000	10/19	13/20	20/21	10,000,000	
% of 15/16 total-0% % of total- 4.2%	Public Private inc. HEI ESIF	800,000	13,000,000)	11,000,000			13,000,000 36,800,000	
NB: not included in grant offer letter- direct funding from DfT.	Total 800,000 27,000,000 21,000,000 11,000,000								
Main Outputs (full programme all years)	SQM: 1,0 Total I Follow Area o Avera Avera Day-to Accide	 Total length of new cycle ways Follow on investment at site Area of site reclaimed, (re)developed or assembled Average daily traffic and by peak/non peak periods Average AM and PM peak journey time per mile on key routes (journey time measurement) Average AM and PM peak journey time on key routes (journey time measurement) Day-to-day travel time variability Average annual CO2 emissions Accident and casualty rate 							
5. Lead Delivery Body6. Lead C2C Project Manager and sponsor	lain Reeve	aven Port	e r and Prope	rty					
7. Start Date & Key	Infrastruct	uie							
Milestones Current year 8. End Date	18/19								
9. Current Status and any Corrective Action required	The first ph constructed Developme over the rai following th ecological s Preparation	DfT have named this project as one of their "retained schemes" and hence it will have an extra layer of approval. The first phase of the Port Access Road (A259 to Pargut roundabout), which is being constructed as part of the Eastside development, is nearing completion. Development work for the second phase of the Port Access Road (from Pargut roundabout to over the railway/Mill Creek) has been ongoing, including reviews of cost and programme following the requirement to submit a business case to DfT, risk and procurement workshops, ecological studies and development of the scheme's detailed design. Preparation of the business case is underway and, as the Port Access Road is one of DfT's portfolio schemes, a business case must be submitted to DfT.							
Status		Commen							
10. Inception and Set Up				studies already	completed	Additiona	l scrutiny	bv DfT.	
11. Time		Start in 16/		station anoday	Jon piotod.	aaraoria	. Jordany	~, ~ ,	
12. Spend	G	Fundina de	layed to star	t in 17/18					
13. Impact	_			ommissioned a l	new economi	c impact :	survev		
			already sec		.5 5551101111	paor	· · · · · ·		
14. Risk Management						O4 th Da	oombo	2015	
Completed By	H Sheph	era	D	ate		U4" D6	cember	2015	

С	oast to C	apital Loca	al Growth F	Fund Hiahli	ight Rep	ort					
Investment Category	Flood D	_			3p						
2. Project/Programme	Shoroh	m Flood I	Defence – ,	Adur Tidal	Walle						
Name & Description			ood defence			Shoreha	m to nro	tect the			
· ·			and unlock								
Spend Profile	Harbour	15/16	16/17	17/18	18/19	19/20	20/21	Total			
5. Speria Fronie	LGF	2,400,000	3,600,000	17710	10/13	13/20	20/21	6,000,000			
% of 15/16 total-4.8%	Public	_,:::::::::::::::::::::::::::::::::::::	6,727,000	13,673,000				20,400,000			
% of total- 2.5%	Private										
70 01 total 2.070	inc. HEI										
	ESIF										
	Total	2,400,000	10,327,000	13,673,000				26,400,000			
4. Main Outputs (full	Jobs:4,4	50									
programme all years)		Homes: 2,320									
, , ,	SQM: 36	,600									
	Other:										
						and flagge	بامات				
		 Number greenfield or brownfield sites with reduced flood risk IOTE outputs shared with Western Harbour Arm 									
F. Lood Dolivary Body		·									
5. Lead Delivery Body& partners		Invironment Agency Greater Brighton Economic Board									
α partilers	BHC		COHOITIC BOAI	u							
	WSC										
		and Worthing									
		tal West Sus									
		Shoreham Harbour Board									
		Shoreham Regeneration Partnership									
6. Lead C2C Project	Paul Ca	stle									
Manager and sponsor	Infrastru	cture Comi	mittee- Mart	in Heffer							
Committee											
7. Start Date & Key	Q1 15/1	6									
Milestones Current Year											
8. End Date	18/19										
9. Current Status and	Planning	application	submitted in	November a	nd a decis	ion due	on 20 th M	arch 2016.			
any Corrective Action								rocess. The			
required			mpetitive ter t for the sche								
								/March 2016.			
			combination (
	construct										
				.1							
			en delayed b aterial spend								
Status	RAG*	Comments		1101 13/10-11	inigating a	ictions b	enig cons	iluereu.			
10. Inception and Set Up	Α		ase approved	d- Nearing a	solution	for the	form of th	ne legal			
Tot moophon and cot op	, , ,	agreement	to suit EA a								
11. Time	C	drafted.	/ildlife habit	at iccurs U	ouseboos	Posch	Po-dosio	un.			
	G							15/16 spend-			
12. Spend	Α	mitigating a	ctions being								
10.1		works									
13. Impact	G	EA study co	·	- 1							
14. Risk Management	A		onsent requir			, th	_				
Completed By	H Sheph	nerd	Date)		4"¹ De	cember 2	2015			

Coast to Capital Local Growth Fund Highlight Report									
Investment Category	Flood Defences								
Project/Programme Name & Description	Shoreham Flood Defences – Western Harbour Arm Addressing long standing flood issues for the harbour to unblock significant development of the harbour for employment and housing.								
3. Spend Profile	15/16 16/17 17/18 18/19 19/20 20/21 Total								
	LGF 100,000 450,000 1,500,000 1,450,000 3,500,000								
% of 15/16 total-0%	Public 1,200,000 1,200,000								
% of total- 1.5%	(EA) 3,300,000 2,000,000 2,000,000 7,300,000								
	inc. HEI								
	ESIF								
	Total 100,000 4,950,000 3,500,000 3,450,000 12,000,000								
Main Outputs (full programme all years) Lead Delivery Body	Jobs:4,450 Homes: 2,320 SQM:36,600 Other:								
Lead C2C Project Manager and sponsor Committee	 Greater Brighton Economic Board Coastal West Sussex (Caroline Wood) Shoreham Harbour Board Shoreham Regeneration Partnership Paul Castle Infrastructure Committee- Martin Heffer 								
7. Start Date & Key Milestones Current Year	15/16								
8. End Date	18/19								
Current Status and any Corrective Action required	Following the adoption of the Shoreham Harbour Flood Management Guide -Supplementary Planning Document (SPD) negotiations have been continuing with key stakeholders at the Sussex Yacht Club and Kingston Beach sites. The SPD had indicated a flood defence solution along the river frontage for the Yacht Club, which would have required significant compensatory habitat further along the River. However, since that time the Yacht Club has suggested that it would be feasible to relocate the Yacht Club and build a cheaper flood defence solution along the back edge of the highway. A significant benefit of this proposal would be the opportunity to create a new cycle-path along the A259 by setting back the Yacht club boundary. This proposal is to come forward as an option within the business case due to be submitted in the new year.								
	Consultants have been engaged to develop a concept design for this alternative proposal and this work is due to be completed by the end of October 2015. It is then intended to go out to tender for the detailed design stage prior to pursuing the necessary planning permissions for the works and work to commence in autumn 2016. It is still intended to use the existing Environment Agency Framework Agreement to appoint Design and Build Contractors. At Kingston Beach it has been agreed to implement part of a more comprehensive solution								
	addressing the immediate need for coastal defence works by way of new rock revetments. The requirement for a new flood wall leading back to the A259 and a cycle path connection would be provided by the adjoining development site.								

	come on- of flood of shortfall.	ctor funding still not all tied to named contributors – will come from developers who stream later in the project. The large supermarket proposal delivering an early section efence wall appears likely not to proceed and this may increase the overall funding compensatory habitat identified, which requires purchase of additional land. For identified and negotiations proceeding.						
Status	RAG*	Comments						
10. Inception and Set Up	А	Business Case to be follow after appraisa		uary 2016. Funding Agreement to				
11. Time	G	Now due to start in	15/16					
12. Spend	Α	Still a gap in secu	ring the private sector contrib	utions,				
13. Impact	G	Shoreham potential	well established and evidenced	1				
14. Risk Management	G		ot secure necessary support from all funding requirement. Plann	m stakeholders; detailed design ning permission				
Completed By	H Shep	herd	Date	04 th December 15				

Coast to Capital Local Growth Fund Highlight Report										
Investment Category	Growth [<u> </u>					
2. Project/Programme	Δ2300 (orridor	Improver	nents– Bu	raess Hill					
Name & Description				stion in the Bu		ea. improve a	access to th	ne town from		
				deliver major						
3. Spend Profile		15/16	16/17	17/18	18/19	19/20	20/21	Total		
	LGF/		1,030,000	5,350,000	5,310,000	5,310,000		17,000,000		
% of 15/16 total-0%	DfT Public	400,000	255 000					655,000		
% of total- 7.1%	Private	400,000	255,000	1,860,000	1,860,000	1,860,000		655,000 5,180,000		
	inc. HEI			1,000,000	1,000,000	1,000,000		0,100,000		
NB: not included in grant	ESIF									
offer letter- direct funding	Total	400,000	1,285,000	7,210,000	7,210,000	7,210,000		23,315,000		
from DfT.										
4. Main Outputs (full	Jobs: 5,00									
programme all years)	Homes: 5									
		QM: 200,000								
		st of Indicators:								
5. Lead Delivery Body		WSCC- Darryl Hemmings								
		MSDC- Hamish Walke								
6. Lead C2C Project	lain Reev	9								
Manager and sponsor	LTB									
Committee										
7. Start Date & Key	18/19									
Milestones Current	LGF- 16/1	7								
Year										
8. End Date	19/20									
9. Current Status and any	Business	case will n	ot come to	the LTB unt	il Spring 16	. Is being w	orked on	by WSCC		
Corrective Action	and Mid S	Sussex Dis	trict Counc	il. Will flow	through the	Assurance	Framewo	rk.		
required	This is no	w a Dft Re	tained Sch	eme. Consul	tants are cu	irrently pre	paring bid	ls for		
	commissi	on to upd	ate the Bur	gess Hill Tra	nsport Mod	lel, which w	ill be used	d to support		
		•		•	•	-		/19- WSC to		
	reprofile				-,			,		
Status	RAG*	Comme	nts							
10. Inception and Set Up	Α			ing develop	ed and wil	l be appra	ised by L	TB in		
		Spring 2					, -			
11. Time	Α	Project (
12. Spend	Α	Spend c	delayed- V	/SCC to rep	orofile with	WSCC				
13. Impact	G	High im	pact – unle	ocks signific	cant housir	ng and em	oloyment	•		
14. Risk Management	G									
Completed By	H Sheph	erd		Date		14 th D	ecember	2015		

C	Coast to Capital Local Growth Fund Highlight Report										
Investment Category	LTB 201				5						
2. Project/Programme	Rrightor	Valley Ga	rdens Pl	nases 1&2							
Name & Description					ute into the	City. Imr	oroves co	nnectivity			
					ing the road						
					e, improved						
3. Spend Profile	11.0 10 10 11	15/16	16/17	17/18	18/19	19/20	20/21	Total			
or opena rome	LGF	2,800,000	0	3,310,000	1,890,000			8,000,000			
% of 15/16 total-6.7%	Public	200,000	600,000	600,000				1,400,000			
% of total- 3.4%	Private inc. HEI	100,000	100,000					200,000			
	ESIF										
	Total	3,100,000	700,000	3,910,000	1,890,000			9,600,000			
4. Main Outputs (full	Jobs: 1,06	3 (232, dire	ct from Ci	cus Street,	remaining ar	re indirec	t)				
programme all years)	Homes: 1	42			_		,				
, ,		M: 9,012 (linked to Circus Street/Edward Street)									
	Other:										
		otal length of									
		otal length of ope of service									
		ea of site rec			assembled						
	• U	ilities installe	d								
					n flooding likeli	ihood (ha)					
		erage daily t				ov routon	liqurnov tim	•			
		easurement)	iu Pivi peak	journey time	per mile on ke	ey routes i	gourney um	E			
			nd PM peak	journey time	on key routes	(journey	time measu	rement)			
		ay-to-day trav			•	,		,			
		erage annua									
		ccident and C									
		trogen Oxide affic noise le									
					ssenger board	dings					
	• B	us/light rail tra	avel time by		· ·	Ü					
		ode share (%		,							
		edestrians co									
		ycle journeys			#) s by mode witl	hin thresh	old times (#)	\			
			000000 10	opcomo ono			o.aoo ()				
5. Lead Delivery Body	внсс										
6. Lead C2C Project	Iain Reev	Э									
Manager and sponsor	LTB										
Committee											
7. Start Date & Key	16/17										
Milestones Current Year											
8. End Date	18/19			th							
Current Status and any Corrective Action					bruary. Projecheme under						
required					undue delays,						
roquirou	capacity of	the road net			across the Cit						
		onstruction.	.:	ad am and 1 PM	100 k) Om f			
					ICC have requ has been agre						
		logistics for		Ojoot willoll	ao boon agit		o alo now W	- Criming			
Status		Comments									
10. Inception and Set Up					reement not ye						
11. Time	А	Scheme und	ler preview	with new Co	ouncil admini	istration					
12. Spend		Progress sub capital projec		ome of reviev	v- switch 15/10	6 funding t	to non-grow	th deal			
13. Impact				er area redev	elopment.						
14. Risk Management		Very high – linked to wider area redevelopment. Consents still needed									
Completed By	H Sheph	erd	Da	te		04 th De	ecember 2	2015.			

Coast to Capital Local Growth Fund Highlight Report										
Investment Category		dicative All			33					
Project/Programme Name & Description	Brighto Phase 3 road rout simplifyir	Brighton Valley Gardens Phase 3 Phase 3 of improvements to this strategic corridor. Tackles severance on the main road route into the City. Improves connectivity to the City centre. It will include simplifying the road layout, improvements to the bus infrastructure, a new cycle route, improved lighting and landscaping.								
3. Spend Profile		15/16	16/17	17/18	18/19	19/20	20/21	Total		
3. Spend i folile	LGF	10/10	10/17	17710	500,000	2,500,000	3,000,000	6,000,000		
% of 15/16 total-0%	Public			800,000	400,000			1,200,000		
% of total- 2.5%	Private inc. HEI			50,000				50,000		
	ESIF									
	Total			850,000	900,000	2,500,000	3,000,000	7,250,000		
4. Main Outputs (full		ed with Phas	es 1&2)							
programme all years)	Jobs: 1.0 Homes:									
	SQM: 9,0									
		otal length of								
		ype of servic		ement (re)developed	or accomble	nd				
		Jtilities installe		(re)developed	or assemble	5 u				
				ng a reduction			1)			
				d by peak/non eak journey tim			(iournov time	2		
		neasurement)		eak journey tim	ie pei mile c	on key routes	gourney um	3		
	• <i>F</i>	Average AM a	nd PM pe	eak journey tim	ie on key ro	utes (journey	time measu	rement)		
		Day-to-day tra								
		Average annu Accident rate	ai CO2 ei	missions						
		Casualty rate								
				ticulate emissi						
				eceptor location nd peak hour p		oardings				
				by peak nour p		oardings				
	• 1	Mode share (%	%)							
				new/existing ro						
				existing routes s to specific sit		within threel	nold times (#)			
	'	iouseriolus w	itii acces	s to specific sit	es by mode	within thesi	iola times (#)			
5. Lead Delivery Body	внсс									
6. Lead C2C Project	lain Reev	re e								
Manager and sponsor	LTB									
Committee	. = 1									
7. Start Date & Key	17/18									
Milestones Current Year	20/21									
8. End Date	20/21									
Current Status and any Corrective Action required	Business	case will be	submitt	ed to the LTE	3.					
Status	RAG*	Comments	3							
10. Inception and Set Up	А	Business	case no	t yet develo	ped. Gove	ernance to	be establis	shed.		
11. Time	Α	Business	case to	be submitte	d					
12. Spend	А	Indicative	until bu	siness case	submitted	d				
13. Impact	G	High impa	ct – unl	ocks signific	ant housi	ng and em	ployment.			
14. Risk Management	G	Low risk -	low tec	chnical and p	permissio	n issues.				
Completed By	H Shepl	nerd		Date		04 th D	ecember 2	015		

Coas	t to Capita	al Local G	Frowth F	und High	light Rep	ort		
Investment Category		t Package						
Project/Programme Name & Description		osal is for			righton B e in Bright			s and 50
3. Spend Profile		15/16	16/17	17/18	18/19	19/20	20/21	Total
	LGF	160,000	980,000	20,000				1,160,000
% of 15/16 total-0.3%	Public Private	290,000						290,000
% of total- 0.5%	inc. HEI							
	ESIF	450,000	000 000	00.000				4.450.000
4. Main Outputs (full	Total • To	450,000 otal length o	980,000	20,000				1,450,000
programme all years)	 Type of infrastructure Type of service improvement Follow on investment at site Commercial floorspace occupied Average annual CO2 emissions Nitrogen Oxide and particulate emissions Annual average daily and peak hour passenger boardings Bus/light rail travel time by peak period Mode share (%) Pedestrians counts on new/existing routes (#) Cycle journeys on new/existing routes (#) Households with access to specific sites by mode within threshold times (#) 							
5. Lead Delivery Body	внсс			·	·			
 Lead C2C Project Manager and sponsor Committee 	lain Reev	/e						
7. Start Date & Key Milestones Current Year	Q4 15/16	;						
8. End Date	Q4 16/17	•						
Current Status and any Corrective Action required	Awaiting u	it. utilise fund	n the proje	ct manage	r and infor		-	the funding in 15/16 for
Status	RAG*	Comment	S					
10. Inception and Set Up	Α	LTB full a	pproval. I	-unding a	greements	s not ye	t in place.	
11. Time		Project de						
12. Spend	Α	Risk to sp	end in 15	/16 but B	HCC utilis	ing fund	ling flexib	ilities
13. Impact	Α							
14. Risk Management	A	Risk regis	ter to be	orovided				
Completed By	H Sheph	erd	Dat	e		04 th [Decembei	2015.

	Coast to C	apital Lo	cal Grow	th Fund Hi	ighlight R	eport			
1. Investment	Transport F	Package			<u> </u>	•			
Category									
Project/Programme Name & Description	This packag	Transport Resilience Package – Brighton and Hove ITS This package will upgrade and enhance Brighton & Hove's existing ITS infrastructure with a strong emphasis on growth areas and key corridors, especially the A23, A259 and A270.							
3. Spend Profile		15/16	16/17	17/18	18/19	19/20	20/21	Total	
·	LGF	447,000	786,000	597,000				1,830,000	
% of 15/16 total-0.5% % of total- 0.8%	Public Private inc. HEI ESIF Total	130,000 577,000	92,000	100,000				2,152,000	
4. Main Outputs (full				•	k periods	<u>I</u>	<u> </u>	2,102,000	
programme all years)	AverageAccident								
5. Lead Delivery Body	BHCC- And	dy Renaut	t						
6. Lead C2C Project Manager and sponsor Committee	Iain Reeve LTB								
7. Start Date & Key Milestones Current Year	Q2 2015/16	Q2 2015/16							
8. End Date	Q4 2017/18	3							
9. Current Status and any Corrective Action required	amendments 2015 the ame that the fundir delegated aut Work is currer of delivering the maximise the the network w corridors one begin to secur	The LTB conditionally approved the bid in March 2015, subject to some further clarification and amendments to the funding application. Subsequently, this requirement was addressed and in May 2015 the amended application was considered to be acceptable to the independent assessors and that the funding allocation will now be recommended for full approval by LEP officers, under delegated authority. Work is currently underway to develop a programme of schemes that achieves the most efficient way of delivering the Package's objectives across a 3-year period, which takes account of the need to maximise the outputs that will be delivered through the investment whilst minimising disruption on the network when/if other work is planned. This programme will primarily aim to treat individual corridors one by one in order to complete the delivery of a comprehensive set of measures and begin to secure the potential benefits at an early stage.							
Status	RAG*	Comm							
10. Inception and Set Up	А	LTB c	onditional	approval- i	funding ag	reement	s not yet in	place	
11. Time	G								
12. Spend	G								
13. Impact	G								
14. Risk Management	G								
Completed By	H Shephero	d		Date		05	th Decemb	er 2015	

С	oast to Ca	pital Loca	l Growti	n Fund Hi	ighlight Rep	ort			
Investment Category		t Package			5 5 1				
Project/Programme Name & Description	Sustainal pedestria	ole transpo	ort packagor of Montag	ge to refui gue Street	orthing STP rbish the urb t, the junction	an realr	m along th		
3. Spend Profile% of 15/16 total-1.4%% of total- 1.9%4. Main Outputs (full programme all years)	• Ty • Ty • Fc • Cc • Av • Ni • Ar • Bu • Mo • Pe • Cy	Public 280,000 120,000 400,000 Private inc. HEI ESIF Total 880,000 320,000 1,200,000 Total length of new cycle ways Type of infrastructure Type of service improvement Follow on investment at site Commercial floorspace occupied Average annual CO2 emissions Nitrogen Oxide and particulate emissions							
5. Lead Delivery Body	WSCC	Households with access to specific sites by mode within threshold times (#) WSCC							
6. Lead C2C Project Manager and sponsor Committee	lain Reeve)							
7. Start Date & Key Milestones Current Year	Q4 15/ 16								
8. End Date	Q2 16/17								
Current Status and any Corrective Action required	Montague F Projects Frasite planned and deliver Test panel requiremen	amework, had for early Ja y of materials is complete atts. Notice bo	d design is s commend nuary 2016 is envisage and being reards are u	ced. Contra 6, avoiding t ged during N nonitored fo p on site an	ete and procure award is explete the busy Christi lovember and I reconstruction so differentiation vor further information vor further information.	pected in mas shop Decembe suitability will be pos	October 201 ping period. r. and mainter	5 with start on Purchase	
	Project on t	rack.							
Status	RAG* (Comments							
10. Inception and Set Up					g agreemen				
11. Time			nt ongoil	ng througl	h Major Proj	ects Fra	mework-	on track	
12. Spend	G	On track							
13. Impact	G								
14. Risk Management	G	Has suppo	rt of all p	arties. No	planning iss	sues ide	entified for	phase 1.	
Completed By	H Shephe	erd	Da	ate		05 th [December	2015.	